# VILLAGE FUND MANAGEMENT STRATEGIES TO IMPROVE VILLAGE COMMUNITY WELFARE PILOHUBUTA BATUDAA DISTRICT DISTRICT GORONTALO DISTRICT

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### Article history: Abstract: This research aims to analyze Village Fund Management Strategy To Improve 26th October 2021 Received: Accepted: 24th November 2021 Community Welfare Pilohubuta Village Batudaa District District District Gorontalo. Published: 5th January 2021 Data collection techniques use observation This research aims to analyze Village Fund Management Strategy To Improve Community Welfare Pilohubuta Village Batudaa District District District Gorontalo. Data collection techniques use observation This research aims to analyze Village Fund Management Strategy To Improve Community Welfare Pilohubuta Village Batudaa District District District Gorontalo. Data collection techniques use observation. Research Results show that; a) village fund management strategies to improve the welfare of the people of Pilohubuta Village Batudaa District District Gorontalo Regency are carried out referring to the results of the SWOT analysis as follows: a) p regional emands optimally need to continue to provide opportunities for fund managers to manage village funds according to their characteristics so as to empower village communities , b) p regional emands need to continue to encourage village fund managers to manage funds professionally according to the applicable mechanism , c) p sell the assistance of village fund managers from local governments to improve the competence of Village fund managers , d) p bucket of opportunity to manage

village funds optimally able to increase capacity for Village food security programs and activities , e) r existing egulation provides an opportunity for the community to be able to manage village funds properly so that they can minimize the influence of the covid pandemic 19 , f) p the regulation is carried out optimally so that village fund managers can carry out regular evaluations of existing village funds , g) m elects to increase the capacity of village fund managers by conducting periodic evaluations of village fund management. Through this strategy, management of village funds will become better and have implications for

Keywords: Management, Village Fund. Welfare, Public.

### INTRODUCTION

The existence of the village is legally recognized in Law 32 of 20 14 about local government and government regulation number 72 of 2005 concerning villages. Based on this provision the village is given the understanding as a unitary legal community that has territorial boundaries that are authorized to regulate and take care of the interests of the local community based on origin, local customs that are recognized and respected in the system of the Unitary States of the Republic of Indonesia. The above village understanding places the village as an organization that politically has the authority to take care of and regulate its citizens or communities. Under the provisions of government regulation number 72 of 2005 concerning villages granted authority which includes: a) existing government affairs based on village rights, b) governmental affairs which are the authority of the district / city which are handed over to the village, c) assistance assignments from the Provincial government and the municipal government and d) other governmental affairs which by legislation are left to the village.

improving community welfare.

Observing what is mandated through this village fund, program development and p community welfare enviation which is the main goal, and the role of the village government in this case is the key to how to allocate the funds as appropriate, namely for development and p community welfare enviation . Improvement of community welfare basically is helpful authentic and integral human development of a society that is weak, poor , marginal and small people and empower groups - group the community socially all economical so they can more independent and can meet their basic needs, however be able to participate in community development. Village Government in an effort to

improve the welfare of the community must return to the main task and function as village leader, i.e. including: 1 ) fostering the lives of village communities , 2 ) fostering the village economy , 3) subordinate village development in a participatory manner , and 4) m exercise other authority in accordance with statutory regulations invitation. Pilobuhuta Village Batudaa District is one of the villages that has received village funding since 2018, with a range of funds of Rp. 1,000,000,000. The special village funds received by the Pilobuhuta Village of Batudaa District in 2020 amounted to Rp 1,347,800,000. The results of the initial observation indicate that village funds received were used to improve community welfare and funds for village development. From the welfare aspect the community shows that the level of community welfare has decreased compared to the previous year. Data for 2020 show that the level of community welfare in Pilobuhuta village has decreased from the previous 2018 average community income of Rp 1,000,000 bandages but since 2020 the average community income has decreased to an average of Rp 850,000 per month. This decline in community income was partly due to the covid pandemic 19. The poverty rate in Pilobuhuta Village also increased, to 20% of the total population in Pilobuhuta Village, Batudaa District. Based on the results of this observation it shows that the level of community welfare in the Pilobuhuta Village of Batudaa District needs to be raised.

### **RESEARCH METHOD**

Approach used, yes research k ua nt itative with descriptive elaboration is a study that aims to: a) describe management mechanism Village funds in Pilohubuta Village Batudaa District District Gorontalo District, b) describe infrastructure development Pilohubuta Village after village funds, and c) described the strategy of managing village funds to improve the welfare of the people of Pilohubuta Village Batudaa District District Gorontalo District. The variable studied in this study is management of village funds to improve the welfare of the village community Pilohubuta Batudaa District District Gorontalo District. Variable Operational Definition Operationally pengaging village funds to improve people's welfare denified as strategies undertaken in utilizing village funds to comply with regulations and their designation so that they have an agreement on community economic empowerment so as to improve community welfare. The data collected is analyzed by use SWOT analysis.

### **RESULTS AND DISCUSSION**

Based on having observations and interviews tapped in response to research obtained information on the tentacles of village funds management to improve the welfare of the people of Pilohubuta Village Batudaa District Gorontalo District as follows: Mechanism of managing Village funds in Pilohubuta Village Batudaaa District Gorontalo District Based on the results of the interview it was obtained that the mechanism for managing village funds in the Pilobuhuta Village of the Batudaa District District of Gorontalo was implemented with pay attention to the orderly principles of the budget, orderly activities, and orderly administration. As for village financial management mechanism in the village of Pilobuhuta Batudaa District District Gorontalo Regency as follows: Village money must enter the RKD (Village Cash Account) first before spending, which includes: PAD of all village assets and d and t ransfer, as well as b queue from the 3rd party. PKA (Executing Budget Activities) from Kaur or Kasi in the responsibility of the PPCD (Workers of Village Financial Management) in charge of submitting a disbursement of the activity budget by attaching all DPA (Budget Implementation Documents) that have been determined and have been marked handle to the Village Secretary as the PPKD Coordinator for verification. marked with signature and stamp. DPA (Budget Implementation Document) after passing verification, by the Village Secretary submitted to the Village Head for approval of disbursement with marked signature and stamp. On the orders of the Village Secretary as the PPKD Coordinator, the Village Treasurer disbursed the budget as contained in the DPA (Budget Implementation Document) to be implemented. D to the knowledge of the Village Secretary as the PKKD Coordinator, the Village Treasurer submits the budget as stated in the DPA (Budget Implementation Document) which will be carried out to the PKA (Effective Budget Activity) or PKA with the TPK (Acting Team) in charge. PKA (Experienator of Budget Activities) or PKA with the TPK (Acting Team) who are in charge of PPKD responsibilities in carrying out activities in accordance with the existing RAB (Shopping Budget Plan) with the principles of orderly administration, transparency, accountability, efficiency and effectiveness. PKA (Executing Budget Activities) or PKA with the TPK (Acting Team) in charge of the PPKD report on the activities that have been carried out by submitting all DLKA (Budget Activity Report Documents) determined to the Sectretaris Village to be verified. And convey the excess budget to the Village Treasurer with the knowledge of the Village Secretary as the PKKD Coordinator . Observation show that the position of village head in managing village funds is as Holder of Village Financial Management Power ( PKPKD). Village Secretary as PKKD Coordinator (Works of Village Financial Management) and as Verifier.Kaur and Kasi as PKA (Executing Budget Activities) as in their respective fields. Especially Kaur Finance as Village Treasurer Head of Territory and LKD (Village Community Institution) as TPK (Acting Team). BPD (Village Consultative Agency) as the Supervisory and Evaluator Team , while m as a society with a regional or community approach as part of the Trustees and Evaluators, Infrastructure development Pilohubuta Village after village funds. Village funds obtained by Pilobuhuta Village Batudaa District have had a significant impact on the procurement of facilities and infrastructure in the village. As per the results of interviews and observations show infrastructure developments in the village of Pilobuhuta. Based on data obtained through the results of observations and interviews above, the author can conclude that the welfare of the Pilohubuta Village of Batudaa District District District of Gorontalo has improved with the provision of infrastructure built by using village funds. This shows that village funds that have been disbursed by the government have been partly used to provide infrastructure so that it impacts the improvement of the welfare of the village

community. SWOT Analysis Village Fund Management Strategy To Improve Community Welfare Pilohubuta Village Batudaa District District District Gorontalo. Internal Strategy Factor Internal factors in the SWOT analysis consist of Strength (strength) and weakness (Weakness), the results of the calculation of the coordinate point are located at (0.45): (0.24) which signifies Quadrant I (Positive, Positive). This position signifies the management of village funds carried out in the Pilobuhuta Village of the Batudaaa District District of Gorontalo has been able to improve the welfare of the community and make a significant contribution to the improvement of infrastructure facilities supporting the improvement of the standard of living and community welfare. Management of village funds is part of efforts to develop village financial capacity to be able to finance village needs optimally. the principle of managing the Village Fund an inseparable part of the financial management of the Village in the APBD, all activities financed by the Village Fund are planned, carried out and evaluated openly by involving all layers of village society, all activities must be responsible in an admistrative, technically, and manner law. Village Funds are used in a directed, economical, effessent, effective, just and controlled manner. Related research results village fund management strategy to improve the welfare of the village community Pilohubuta Batudaa District District of Gorontalo as follows: Management mechanism Village funds in Pilohubuta Village Batudaa District District Gorontalo District. The results showed that the mechanism for managing village funds in the Pilobuhuta Village of the Batudaa District District of Gorontalo was implemented with pay attention to the orderly principles of the budget, orderly activities, and orderly administration. In this context the mechanism for managing village funds is carried out in accordance with the path established by the local government. As for village financial management mechanism in the village of Pilobuhuta Batudaa District District Gorontalo Regency. Village money must enter the RKD (Village Cash Account) first before spending, which includes: PAD of all village assets and d ana t ransfer, as well as b queue from the 3rd party. All of these funds go into the regional cash account. This is done so that the village can inventory all potential funds held so that it can be optimally utilized for the development of village hostilities. The results showed that village fund managers started from village heads as Holder of Village Financial Management Power ( PKPKD ), Village Secretary as PKKD Coordinator (Works of Village Financial Management) and as Verifier, Kaur and Kasi as PKA (Effective Budget Activity) as in their respective fields, Financial Kaur as Village Treasurer Head of Territory and LKD (Village Community Institution) as TPK (Acting Team). BPD (Village Consultative Agency) as the Supervisory and Evaluator Team, as well as m as a society with a regional or community approach as part of the Trustees and Evaluators. All of them have done their job well even though there are still a number of managers who need to be increased in capacity or quality. This is done so that village fund management can achieve optimal and well-managed results. Infrastructure development Pilohubuta Village after village funds. results show that infrastructure developments in the Pilobuhuta VIllage of Batudaa District have experienced quite rapid development in the presence of village funds. In this context village funds are used in addition to improving community welfare and are also used in the procurement of facilities and infrastructure in the village. Other infrastructure developments can be seen in road access in the Pilobuhuta village of Batudaa District. In this context the road conditions from agricultural land to the Trans Batudaa road are in damaged condition. At the initiative of the Village Representative Agency and the village government built a farm road as access to open the road from the agricultural area towards the trans Batudaa road. The construction of this farm road was carried out in 2018 and used village funds of 83 million. The construction of this farm has contributed significantly to the increased marketing of farmers' agricultural products. In this context facilitate farmers in the development and improvement of agricultural products especially the mobilization of transportation of agricultural products that were previously far away and will be very easy if the road is ready later. The results of this study indicate that funds Pilohubuta Village Batudaa District District Gorontalo District used for improvement community welfare. Through providing infrastructure built by using the village funds, has an impact on improving the welfare of village communities. SWOT Analysis Village Fund Management Strategy To Improve Community Welfare Pilohubuta Village Batudaa District District District Gorontalo. In SWOT Analysis the analysis is based on Strength-Weakness Opportunities-Threaths, namely Strength-Weakness-Opportunity- Obstacles. Through SWOT analysis, it will help in the final depositor of research. SWOT analysis uses an internal factor evaluation (IFE) matrix and an external factor evaluation (EFE) matrix, where IFE which includes strengths and weaknesses and EFE includes opportunities and challenges.

### DISCUSSION

Management of village funds is part of efforts to develop village financial capacity to be able to finance village needs optimally. the principle of managing the Village Fund an inseparable part of the financial management of the Village in the APBD, all activities financed by the Village Fund are planned, carried out and evaluated openly by involving all layers of village society, all activities must be responsible in an admistrative, technically, and manner law. Village Funds are used in a directed, economical, effessent, effective, just and controlled manner. Management mechanism Village funds in Pilobuhuta Village Batudaa District District Gorontalo District. The results showed that the mechanism for managing village funds in the Pilobuhuta Village of the Batudaa District District of Gorontalo was implemented with pay attention to the orderly principles of the budget, orderly activities, and orderly administration. In this context the mechanism for managing village funds is carried out in accordance with the path established by the local government. As for village financial management mechanism in the village of Pilobuhuta Batudaa District District Gorontalo Regency Village money must enter the RKD (Village Cash Account) first before spending, which includes: PAD of all village assets and d ana t ransfer, as well as b queue from the 3rd party. All of these funds go into the regional cash account. This is done so that the village can inventory all potential funds held so that it can be optimally

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### CONCLUSION

Management mechanism Village funds in Pilohubuta Village Batudaa District District Gorontalo District have been going well according to the village fund management mechanism as determined by the government. Infrastructure development Pilohubuta Village after the existence of village funds experienced very positive developments with village funds provided by the government and well managed by the village fund management team. The strategy of managing village funds to improve the welfare of the people of Pilohubuta Village of Batudaaa District of Gorontalo Regency was carried out referring to the results of the SWOT analysis as follows: Local governments need to optimally continue to provide opportunities for fund managers to manage village funds according to their characteristics so as to empower village communities.. Local governments need to continue to encourage village fund managers to manage funds professionally according to the applicable mechanism. Need to help the village fund manager from the local government to improve the competence of the Village fund manager Providing opportunities to manage village funds optimally is able to increase capacity for Village food security programs and activities. Existing regulations provide an opportunity for the community to be able to manage village funds properly so that they can minimize the influence of the covid pandemic 19 Strengthening regulations is done optimally so that village fund managers can carry out regular evaluations of existing village funds. Increase the capacity of village fund managers by conducting periodic evaluations of village fund management Minimize the impact caused by less than optimal economic activity of BUMD and minimizing the impact caused by the covid pandemic 19.

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